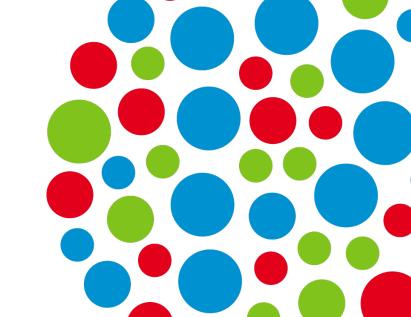
INVEST IN PORTUGAL

RIGHT TIME RIGHT CHOICE





RECENT TRACK RECORD

Strengthens R&D capabilities with new engineering design centre in Porto



Opens an IT hub in Porto to support Euronext activities



Opens a Digital Delivery Hub in Lisbon



Mercedes-Benz

Opens a second Delivery Center in Portugal



Opens its "Cyber Security Operation Center" in Lisbon

SIEMENS

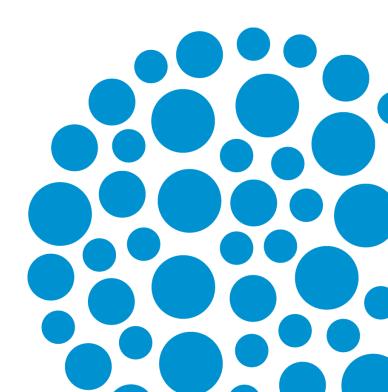
Opens its TV Hub, Competence Centre for Next Generation Television, in Lisbon

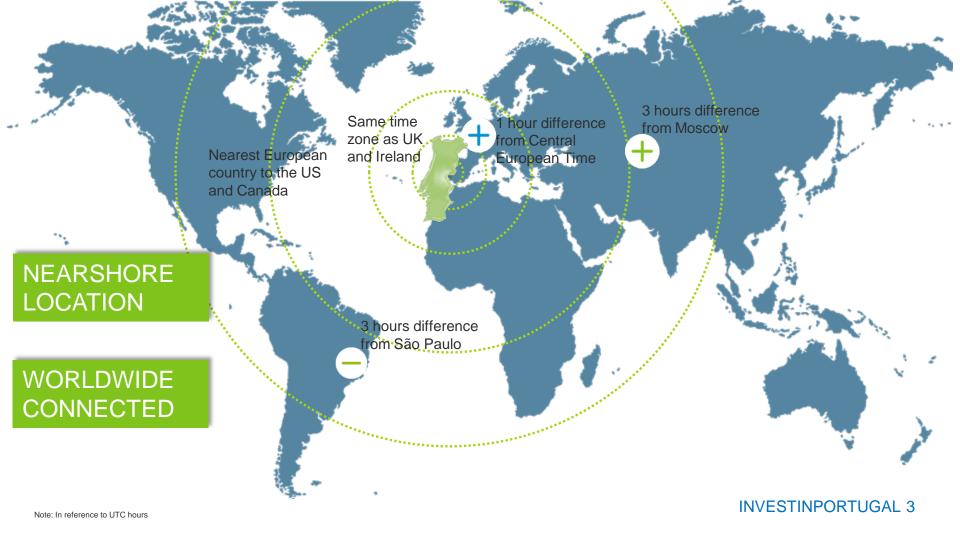


New IT development center in Porto



COMPETITIVENESS AND BUSINESS ENVIRONMENT





COMPETITIVENESS

Portugal is boosting its competitiveness and attracting new businesses.

Benchmarking with TOP 4 Trade Partners

DOING BUSINESS REPORT

2016/2017

190 countries

UK	Germany	Portugal	France	Spain
# 7	# 17	# 25	# 29	# 32

FORBES BEST COUNTRIES **Forbes**FOR DOING BUSINESS RANKING

2017

139 countries

UK	Portugal	Germany	France	Spain
# 5	# 19	# 21	# 26	# 29

GLOBAL INNOVATION INDEX

2017

127 countries

UK	Germany	France	Spain	Portugal
# 5	# 9	# 15	# 28	# 31





ECONOMIC KEY FIGURES



1,4%GDP INCREASE 2016

2,9%

Q2 2017-Q2 2016



> 40%
PORTUGUESE EXPORTS AS
PERCENTAGE OF GDP (2016)



	TOP 5 CLIENTS RTUGUESE INTERNATIONAL ADE IN GOODS & SERVICES	2016 Jan/Dec	% Total 2016
1	Spain	16.216	21,4
2	France	10.117	13,4
3	Germany	8.244	10,9
4	United Kingdom	7.510	9,9
5	United States of America	3.936	5,2



9,1%UNEMPLOYMENT RATE (June.2017)



5,6%INCREASE OF EXPORTS TO EU JAN/DEC 2015 – JAN/DEC 2016



0,9%
INFLATION RATE (jul.2017)

INVESTMENT TRACK RECORD

INDUSTRIAL INVESTMENT: NEW AND EXPANSION



2.201 Mn Euros 2015/16 INDUSTRIAL INVESTMENT PROJECTS SUBMITTED TO AICEP



SUPPLY CHAIN REINFORCEMENT: EMBRAER, LAUAK, MECACHROME, CAERO/ACITURRI, THALES/EDISOFT



AUTOMOTIVE SECTOR

NEW AND EXISTING PLAYERS:

BOSCH, HUTCHINSON, RENAULT,

VW, CONTINENTAL, FAURECIA,

PSA, BORGWARNER, GMD, SAKTHI



AND AGRO-FOOD: AMY'S
KITCHEN, SUNDROP, DRISCOLL'S
LIFESCIENCES: VIFOR PHARMA,
ROCHE

INVESTMENT TRACK RECORD

ATTRACTIVE AND RELIABLE INVESTMENT DESTINATION



M&A OPERATIONS

ENERGY, RENEWABLE POWER ASSETS, TELECOMMUNICATION, BANK, INSURANCE, HOSPITALS, WATER SECTORS, ELECTRICITY GRID, ELECTRONICS PRODUCTS, WOOD-BASED MATERIALS, AIRPORT INFRASTRUCTURE, PORT TERMINALS, PHARMACEUTICAL, CLOUD SERVICES, TOURISM, SEMI-CONDUCTOR, PACKAGING,...













WORLDWIDE













HOTELS





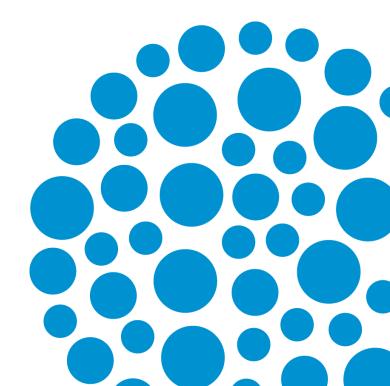






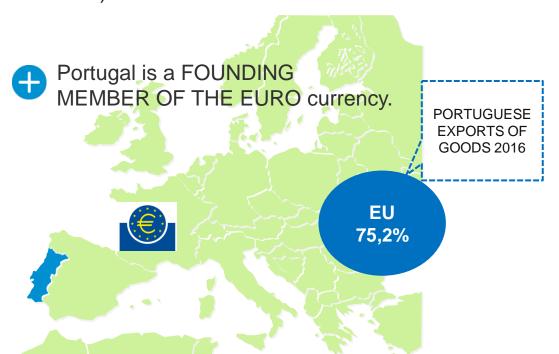
INVESTINPORTUGAL 7

COMPETITIVE ADVANTAGES



MARKET

PORTUGAL IS AN OPEN DOOR TO EUROPEAN MARKET (500 MILLION PEOPLE) AND PORTUGUESE SPEAKING COUNTRIES





HIGH-LEVEL TALENT. FLEXIBLE. COMMITTED.

ENGLISH PROFICIENCY INDEX 2016



Portugal is high proficiency

#15

out of 72 countries

Source: Education First, English Proficiency Index 2016



EDUCATION

Availability of qualified engineers

Flexibility & adaptability

Language skills that meet the needs of enterprises

9th

10th

12th

Source: IMD World Competiveness Yearbook 2016, 61 countries

2 SCHOOLS IN FINANCIAL TIMES RANKING







TOP 25

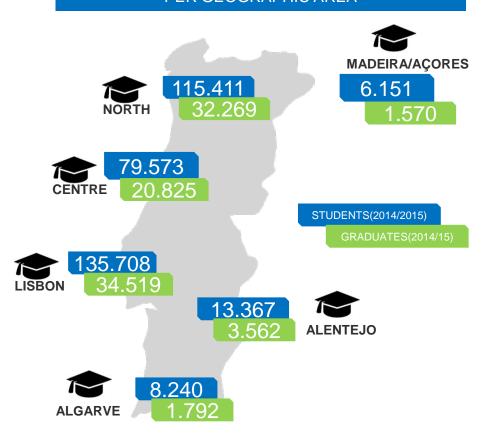
European Business School Rankings 2016 FT.com Business School Rankings

Source: European Business School Rankings 2016 FT.com



STUDENTS ENROLLED AND GRADUATES IN HIGHER **EDUCATION INSTITUTIONS BY FIELD OF STUDY IN** 2014/2015. 131.888 Social Science and Law 33.599 Engineering and 76.525 17,564 Manufacturing 50.771 Healthcare 14,471 Science, Maths 34.941 and 9.894 Computers Science 64.325 Other 19.009 Students enrolled Graduates

STUDENTS ENROLLED AND GRADUATES PER GEOGRAPHIC AREA



Source: Ministry of Education - DGEEC.

MULTILINGUAL ENVIRONMENT

FOREIGN STUDENTS

Studying in Portugal 2015-2016

Country	Number of Foreign Students
Brazil	10 291
Angola	3 427
Spain	3 123
Cape Vert	2 650
Italy	2 081
Germany	1 355
France	1 126
S. Tomé Principe	1 012
China	962
Poland	897
Mozambique	778
Guinea Bissau	539
Ukraine	451
Turkey	442
Romania	426
The Netherlands	413
Belgium	309
United Kingdom	202

PORTUGAL is home to 400,000 foreign residents

- 46,921 new immigrants in 2016 (+24% than in 2015):
- EU immigrants grew by 36.9%
- France grew by over 33% in relation to 2015, and the **UK** became the 6th most representative nationality
- Top growing nationalities in 2016: Brazil, France, Italian, British and Chinese

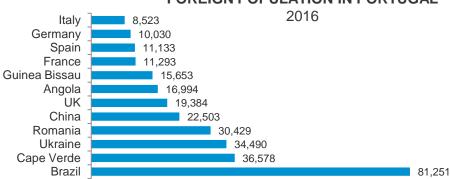








FOREIGN POPULATION IN PORTUGAL



Sources: Ministry of Education DGEEC-MEC, SEF

INTERNATIONAL BENCHMARKING

SKILLED LABOUR RANK

Spain	Portugal	France	UK	Germany
#20	#22	#27	#33	#36

MANAGEMENT EDUCATION

Portugal	Germany	UK	Spain	France
#15	#17	#21	#37	#49

LANGUAGE SKILLS

Portugal	Germany	UK	France	Spain	
#12	#22	#51	#55	#54	_

UNIVERSITY EDUCATION

Germany	Portugal	UK	France	Spain
#8	#19	#22	#28	#51

SCIENCE IN SCHOOLS

Germany	France	Portugal	UK	Spain
#12	#17	#24	#29	#47

SIEMENS

What companies say:

"Portuguese people are result-oriented. If they have a problem, they deal with it. Here, workers don't head home right when their shift ends. There is also a stable environment – inflation and salaries – and a good match of high tech and low cost."

Peter Haendel, Chief Financial Officer, Siemens Portugal

H. B. FULLER

"At HB Fuller, our expanding Portuguese team has quickly gained a reputation for professional expertise, high energy, quick learning and cross-functional teamwork. I am delighted by the quality of the people we can attract and how fast they have developed."

Malcolm Grey, Finance Director EIMEA, H.B. Fuller Europe.

Source: IMD World Talent Report 2016, 61 countries

INVESTINPORTUGAL 13

INNOVATION & TECHNOLOGY

PORTUGAL IS A TOP COUNTRY IN PROVIDING TECHNOLOGICAL SERVICES.

UK

FR

AVAILABILITY OF LATEST TECHNOLOGIES

UK	DE	FR	PT	ES
#9	#16	#19	#20	#36

WØRLD ECONOMIC FORUM

Global Competitiveness Report 2017-2018 (137 Countries)

FIRM-LEVEL TECHNOLOGY ABSORPTION

DE	UK	PT	FR	ES
#12	#13	#28	#30	#53

BOSCH

FDI & TECHNOLOGY TRANSFER

UK	DE	PT	FR	ES
#7	#11	#15	#28	#31

DE

PT

ES

<<Today, the company has one of the largest dedicated R&D teams in Portugal, with over 500 highly qualified engineers working both on hardware and software solutions in Aveiro, Braga and Ovar. In this way, Bosch stands not only for Made in Portugal but also for

QUALITY OF SCIENTIFIC RESEARCH INSTITUTIONS

#2	#7	#11	#22	#38	
UK	DE	FR	PT	ES	
#6	#7	#35	#36	#67	

UNIVERSITY-INDUSTRY R&D COLLABORATION

INVESTINPORTUGAL 14

Invented in Portugal.>> July, 2017

STARTUP ECOSYSTEM

PORTUGAL IS A BOOMING ECOSYSTEM FOR STARTUPS

Portugal's startup ecosystem has emerged after the late 2000s, but has been catching up fairly fast.



Portugal ranks 4th in Fundacity's Acceleration Ranking in 2015 (measures number of startups accelerated)



2 Portuguese Accelerators in the TOP 20 in 2015:

- Beta-i (95 startups)
- Fábrica de Startups (35 startups)



Software **Business Analytics**



Health



Cleantech



Digital Media



Fashion



and pre-

acceleration

programmes









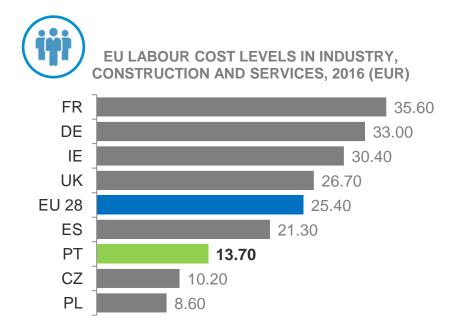


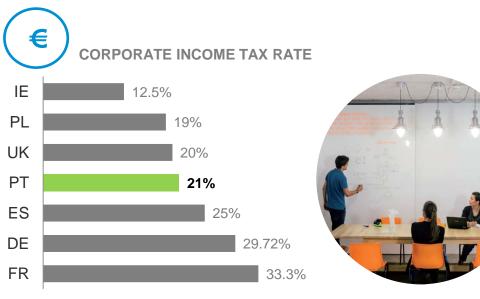




COMPETITIVE COSTS

Lower operating costs and taxes also boost competitiveness of corporations implemented in Portugal.





Source: EUROSTAT, 2017

INFRASTRUCTURE

TRANSPORT

Portugal is the 13th country in the world with better infrastructures.



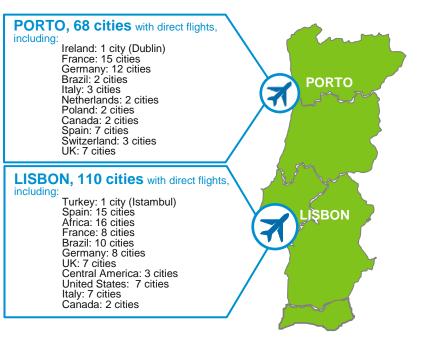
All mainland seaports are connected to the rail network onwards to Spain and Central Europe.

Sources: OECD, World Economic Forum

INFRASTRUCTURE

INTERNATIONAL AIRPORTS

DIRECT FLIGHTS TO MAJOR CITIES



NUMBER OF WEEKLY FLIGHTS FROM LISBON & PORTO TO LONDON 195 **FRANKFURT** 94 PARIS MUNICH 284 52 **GENEVA** 110 MADRID 187



Moscow 13

INFRASTRUCTURE

BROADBAND & CONNECTIVITY



Integration of Digital Technology Connectivity

Source: Europe's Digital Progress Report, 2017

SCORES		#
PT	EU	RANK
0.43 0.67	0.37 0.63	#9 #10

SCURES		#
РТ	EU	RANK
.43	0.37	#9

	IMD World	Competitiveness	Yearbook	2016
IIIAD	(60 countrie	Competitiveness es)		

CONNECTIVITY	#12	
COMMUNICATIONS TECHNOLOGY	#7	
MEETS BUSINESS REQUIREMENTS	# /	

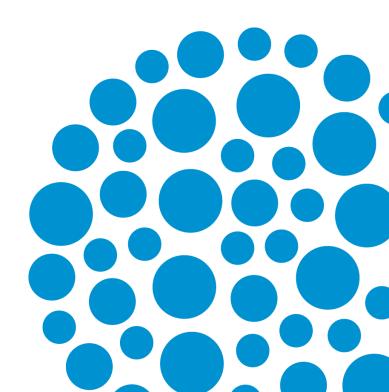




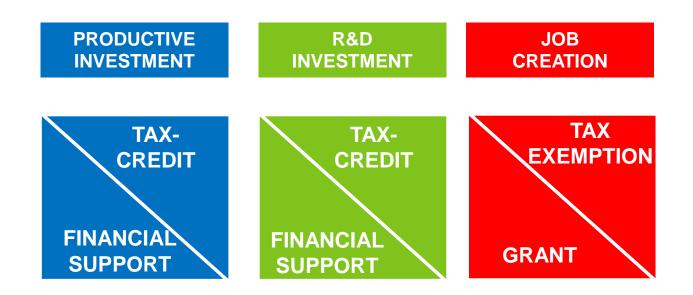
Global Connectivity Index 2017

Source: 2017 Global Connectivity Index - Huawei

INCENTIVES & GRANTS



ATTRACTIVE INCENTIVES



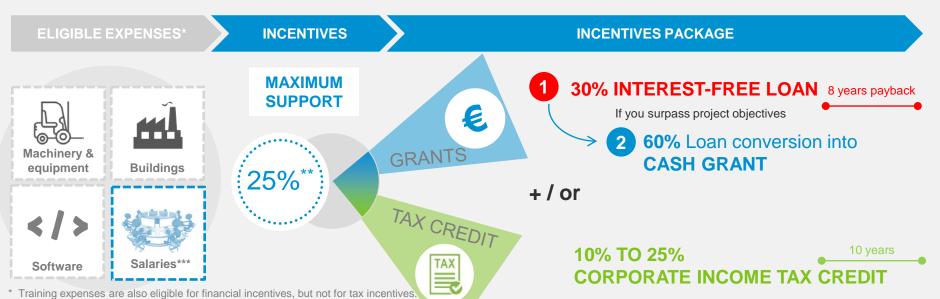
AND:

EXPATS TAX REGIME (FLAT RATE FOR INCOME TAX OF 20% FOR 10 YEARS)



Producing and exporting tradable goods and services





** For projects located in Lisbon and Algarve regions, only investments in new activities are eligible, up to a limit of 10% of the eligible investment.

^{***} For project with very significant creation of high qualified jobs, exceptional alternative to tangible fixed assets: wages expenses (over a period of 2 two years).

FINANCIAL INCENTIVES

SCOPE

New products or services;

New production methods or processes;

Innovation must be at least nationwide (non SME).

ELIGIBLE EXPENSES

Tangible Fixed Assets: machine, equipment and buildings; Intangible Fixed Assets: software, technology transfer; Training expenses.

For project with very significant creation of high qualified jobs, exceptional alternative to tangible fixed assets: wages expenses (over a period of 2 two years).

TAX INCENTIVES

Investment projects with positive impact on innovation and jobs creation.

Tangible Fixed Assets: machine, equipment and buildings; **Intangible Fixed Assets:** software, technology transfer.

NATURE OF SUPPORT

Loan: 30% of eligible expenses as an interest-free loan; 8-years reimbursement period (including 2 years grace period); **Cash Grant:** Loan conversion of up to 60% of the incentive depending on the performance of the project.

30%

Corporate Income Tax Credit from 10% up to 25% of eligible investment;

Tax benefits up to a 10-year period after the conclusion of the investment.

Exemption from Municipal Property Tax, Municipal Tax and Stamp Tax Transactions.

MAXIMUM SUPPORT

Financial grants combined with tax incentives, applied to the same expenses may not exceed **25%** of the eligible investment (tax credit + cash grant + loan interest saving). For projects located in Lisbon and Algarve regions, only investments in new activity are eligible up to a limit of 10% of the eligible investment.

10%

25%

INCENTIVES - EXAMPLE

PROJECT



New competence centre

IT solutions

Job creation: 400 Location: Porto

INVESTMENT

INCENTIVES & GRANTS

21 Mn EUR

Eligible investment - El



Training

18 Mn EUR

3 Mn EUR

FINANCIAL INCENTIVES

Loan (interest-free): 25 % of

ΕI

4.5 Mn EUR

Cash grant: 60 % of loan

2.7 Mn EUR

Cash grant Training: 50 % of

1.5 Mn EUR



4.2 Mn EUR

INCENTIVES - EXAMPLE

PROJECT

New competence centre IT solutions
Job creation: 400



INVESTMENT



INCENTIVES & GRANTS

FINANCIAL INCENTIVES

Loan (interest-free): 15 % of

ΕI

2.7 Mn EUR

Cash grant: 60 % of loan

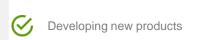
1.6 Mn EUR

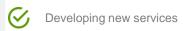
Cash grant Training: 50 % of

ΕI

1.5 Mn EUR

3.1 Mn EUR











INCENTIVES

INCENTIVES PACKAGE

Technical staff

costs

MAXIMUM SUPPORT

Industrial research activities

















FINANCIAL INCENTIVES

25% of eligible expenses

+ up to 40 pp Bonus depending on project scope



≥ 75% of financial incentives as CASH GRANT

TAX CREDIT

32,5% CORPORATE INCOME TAX CREDIT

8 years

+ 50% of the R&D expenses increase relative to the average expenses of the previous 2 years (up to €1.5 million)

- 1 Software expenses are also eligible for financial incentives, but not for tax incentives
- 2 Depreciations throughout the project

Raw materials. components

FINANCIAL INCENTIVES

TAX INCENTIVES

SCOPE

Investment in R&D activities to develop new products/services or new production methods or processes.

ELIGIBLE EXPENSES Costs with technical staff dedicated to R&D activities; Acquisition of services from third parties, including technical and scientific assistance and consulting; Purchase of scientific and technical instruments and equipment (depreciations during project); Costs associated with patents registration and acquisition.

NATURE OF **SUPPORT** Base Rate: 25% of eligible expenses;

Bonuses: up to +40 pp according to project scope: 100% Cash Grant: up to €1.000.000 of incentive; For incentive amount that exceeds €1.000.000, 25% as an interest-free loan and 75% as cash

25%

Corporate Income Tax Credit: Base rate: 32.5%; Incremental Rate: 50% of the increase in R&D expenses incurred during that period compared to the average from the previous two fiscal years, up to €1.500.000.

32,5%

MAXIMUM SUPPORT Financial grants combined with tax incentives, applied to the same expenses may not exceed:

80% of Gross Grant Equivalent for Industrial Research Projects;

60% of Gross Grant Equivalent for Experimental Projects.

For projects located in Lisbon, maximum financial support is 40% of eligible expenses

grant.

INCENTIVES - EXAMPLE

PROJECT



R&D project Automotive industry - New product development Location: Braga, North

INVESTMENT

15 Mn EUR

Eligible investment



Technical staff costs

Scientific assistance

7 Mn EUR

4 Mn EUR



technical equipment

Raw materials, components

3 Mn EUR

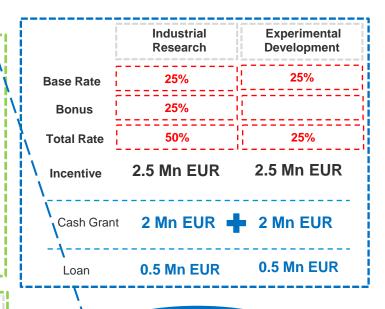
1 Mn EUR

Industrial **Experimental** Research **Development**

5 Mn EUR

10 Mn EUR

INCENTIVES & GRANTS



4 Mn EUR

INVESTINPORTUGAL 28

INCENTIVES - EXAMPLE

PROJECT



R&D project Pharmaceutical industry – new medicine development Location: Lisbon

INVESTMENT

30 Mn EUR

Eligible investment



Scientific assistance

15 Mn EUR

costs

8 Mn EUR



Raw materials, components technical equipment

4 Mn EUR

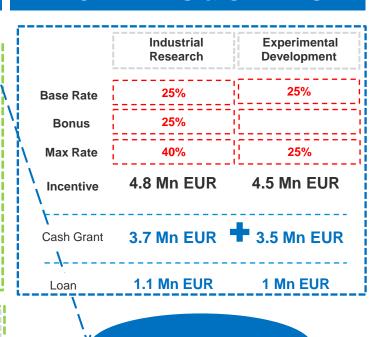
3 Mn EUR

Industrial **Experimental** Research **Development**

12 Mn EUR

18 Mn EUR

INCENTIVES & GRANTS



7.2 Mn EUR

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JOB CREATION INCENTIVES

Depending on the candidate's profile, for each job position, company can choose between one of the following incentive's scheme

INTERNSHIP GRANTS

Or

EXEMPTION OF SOCIAL CONTRIBUTIONS

Or

"CONTRATO EMPREGO" GRANT

9 months

From €436.69 to €587.31

monthly grant depending on the intern's education level





€1.263.96:

Cash grant

Permanent contract

≥12-month fixed term contract



- ✓ Unemployed aged between 18 and 30 (inclusive), with at least high-school graduate.
- ✓ Unemployed aged over 30 and under 45, if registered for at least 12 months at the employment centre.



PERMANENT EMPLOYEES

- ✓ Young people looking for first permanent contract job, aged under 30 years.
- ✓ Long-term unemployed (registered at) employment centre for more than 12 months).



PERMANENT OR FIXED-TERM **EMPLOYEES**

- Unemployed people (registered at employment centre for 6 months).
- ✓ Unemployed people aged under 29 or over 45, if registered for at least 2 months at employment centre.

If internships are converted into a permanent labor contract, company can apply for the exemption of Social Contributions scheme.

JOB CREATION

INCENTIVES - EXAMPLE

BEFORE INCENTIVES



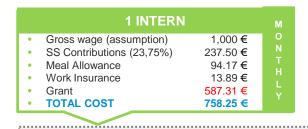




JOB CREATION

INCENTIVES - EXAMPLE

AFTER INCENTIVES







15 MONTHS 9 MONTHS

€341,212.50 **€100.000*** €1,027,274

* €2,000 Bonus for each internship contract converted into permanent contract

CONTRATO-FMPREGO

EXEMPTION OF SS CONTRIBUTIONS

- 1 Employee costs/year
- 25 Employees costs/2 years
- Cash Grant per employee Cash Grant (25 Employees)
- **TOTAL COST**

831,580.50 €

926.377.50 € 3.791.88 € 94,797.00 €

843,252.50 €

1,268,626 €

25 **EMPLOYEES**

25 **EMPLOYEES**

- 1 Employee costs/year
- 25 Employees costs/2 years

16.865.05 € 843,252.50 €

18,527.55 €

831,580.50 €

SAVING: 762.051 € 21%

100 EMPLOYEES:

2,943,459 €

EXPATS TAX REGIME

+ World Class Talent in Portugal.

TARGET

Qualified Expatriates in (i) high added-value activities, (ii) scientific, artistic or technical activities, and (iii) upper management positions.

INCENTIVES FOR EMPLOYEES

Flat rate for Income tax of 20% for 10 years.



ENTITY IN CHARGE

Tax Authority.

QUALITY OF LIFE

Portugal is a good location for investments but also a **GREAT PLACE TO LIVE AND ENJOY**. Stable, sunny, with unique nature, rich leisure and cultural amenities, and with high quality healthcare facilities.

GLOBAL PEACE INDEX 2017 163 countries

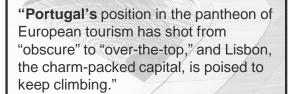
- 1 Iceland
- New Zealand
- 3 Portugal
- 6 Czech Republic
- 10 Japan
- 10 Ireland
 - 6 Germany
- 23 Spain
- 33 Poland
- 41 UK
- 51 France



"Portugal has the fifth best quality of life in the world for expats", 2016

BloombergPursuits

Where to Go in 2017 – Jan. 4th 2017 The 20 destinations that will be especially hot this year.



THE HUFFINGTON POST

"Top 10 Countries With the Best Weather and Climate" - Aug 08, 2016

10. Portugal: "the country is considered the third most welcoming country for expats overall and ranks fifth in both, the Quality of Life and the Ease of Settling In Index"

theguardian

"Sun, surf and low rents: why Lisbon could be the next tech capital" - Saturday 29 October 2016

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AICEP

INVESTMENT PROMOTION **AGENCY**

TRADE **PROMOTION AGENCY**

ONE-STOP-SHOP AGENCY



AICEP was recognized as top investment promotion agency in National/Western Europe in the 2017 Best to Invest Top IPA Awards.

Source: Site Selection Magazine.



Source: World Bank.



AICEP is one of the Top 10 **Investment Promotion Agencies** that best responds to requests from investors.

INFORMATION



CONTACTS



INCENTIVES & GRANTS

LOCATION

To help you finding the site that suits your project, AICEP will introduce you multiple location alternatives and will bridge you with utility suppliers.

HUMAN RESOURCES

To support in the search of human resources and professional training, bridging contacts with Portugal's employment authorities and schools.

BUSINESS PARTNERS

AICEP will promote contacts with local suppliers and business partners that add value to your project.

INCENTIVES

AICEP will analyse your eligibility to innovation, R&D, production and employment incentives.

INVESTINPORTUGAL

RIGHT CHOICE. RIGHT TIME.

investinportugal.pt





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